CABLE ADDRESS "PACKERS"
A.B.C AND A1 CODES USED.

The British Columbia Packers Association,

Vancouver, B.C. September 8th 1903

Messrs The B.C. Packers Ass'n
Vancouver, B.C.

Gentlemen;

In view of the letter from the Sales Manager (2nd place) and Secretary (1st place) Treasurer submitted to the last meeting of the board, and in which both those gentlemen tendered their resignations, I hereby beg to also tender mine as General Manager, to be effective as soon as possible after the close of the season's business.

If I recollect their letters properly both gentlemen stated that the reason which influenced their decision was the large increase of expenditure over the sum appropriated and that the responsibility for this state of affairs rested entirely upon the General Manager. In justice to myself I must ~~emphatically~~ dissent from this view. While perfectly willing to assume the responsibility for all I have done, both alone or in conjunction with the other members of the executive, I cannot accept all the responsibility, and although no admissions to that effect appear in their letters, both the other members of the executive were fully cognizant of, and equally responsible with me in quite a large part of the expenditure in question. The implication contained in these letters is that I have not had due regard for the associations interests. From this view I also differ as my interests ~~cannot help considering that the~~ ~~letters from these gentlemen imply that I have not had~~ ~~the companys welfare in a greater degree than that of any other officer and every one~~ ~~due regard for the Association's interests. In view of the~~ ~~of my actions I have been with the object of proving the correctness of the ideas expressed~~ ~~fact that I not only am responsible for the investment~~ ~~when the association was first talked of~~ ~~made by the various Stockholders in shares in this company~~ but am also the largest individual shareholder, I think that in this respect it should not be necessary to refute the implication.

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To-day after over a year's work the various plants are in a state of efficiency which they never equalled in the past. Their changes and improvements are in keeping with statements made to the underwriting syndicate, and the policy pursued was the same as originally outlined. Unfortunately for all concerned we have had poor fishing in both seasons during which the Association has existed – a state of affairs which was totally unexpected and entirely beyond our control – and we therefor have not yet had an opportunity of demonstrating in practice our ability to cut down the cost of packing operations to the extent that can be accomplished. In consideration of the fact that I was the originator of the policy the company has adopted I would have liked to have had the opportunity of demonstrating the soundness of my views by retaining my personal connection with the conduct of affairs, at least until one good season's pack would have made the future of the Association assured; but at the same time I have no desire to retain a position while lacking the confidence of the directorate, and therefor feel that under the existing circumstances the Association's welfare will be best served by the severance of my connection with its general management.

Yours truly

Henry Doyle

General Manager.