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An Evaluation of the Facilities and Services of the Vancouver, B.C. Juvenile Detention Home.

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bу

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Vancouver, B.C. Detention Home.

# Abstract

This study surveys the facilities and services for the children admitted to the Vancouver Detention Home. A comparison of this detention home and that of Frazer Detention Home, Portland, Oregon, has been made in certain instances. The Historical development of the Vancouver Home has been briefly covered, also probable future suggestions for improvements in treatment, in the Home and personnel have been discussed.

One chapter is devoted entirely to case studies which were considered a "cross-section" of the kind of child admitted. Strengths and weaknesses in the treatment are noted.

Emphasis is given to the professional requirements of personnel within the Home. Administration, Intake, Recreational Program, Work Program and School Program are reviewed. An Evaluation of the usefulness of the building is also made. The importance of understanding the needs for a specific child are discussed in some detail. The role of the social worker is emphasized.

## Acknowledgments

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Appendix A.

An Evaluation of the Facilities and Services of the Vancouver, B.C. Juvenile Detention Home.

# Chapter 1.

# THE HISTORICAL DEVELOPMENT OF THE VANCOUVER

#### JUVENILE DETENTION HOME.

The Vancouver Juvenile Detention Home was officially opened on June 23rd, 1910. It has its legal basis in the Juvenile Delinquents Act, 1910 which superseded the procedure of the Criminal Code as it related to offences committed by children. Due to the fact that all the principals therein involved are now deceased, it has been necessary to depend on the few written sources on the inception and operation of the Home.

The first annual report is the natural starting point of this historical development. Judge A.E. Bull and one probation officer, H.E. Collier, made up the staff in 1910. Weekly sittings of the court were held and the probation officer worked closely with the delinquent child and his parents. Evidently both these men, if their written words speak them true, were genuinely concerned with the problem of the wayward child and the application of rehabilitation rather than punishment. Also, they proceeded on the modern theory that delinquency nearly always springs from an unhealthy home situation. Judge Bull says:

"A very considerable part of the juvenile delinquency, but not by any means all of it, is due to the want of proper home influence and training. Drunkenness and loose living on the part of the father are sometimes the weakness in the home, and contribute to the delinquency of the children, but in addition to these extreme cases there is frequently a want of proper care or supervision on the part of the parents, and especially the father over the child, a lack of knowledge or thought on the part of the parent as to how his boy spends his evenings, his spare time and as to who are his companions, and a lack of direction and advice to the young life that is maturing. Parents should make better companions of their children, interest themselves in their doings, enter into their joys and sorrows, then the children will consult their fathers and mothers more freely about their work and their play, their hopes and their fears..."1

1. First Year-End Report of the Juvenile Court and Detention Home, 1916. Vancouver, B.C. Printed by A.H. Timms, 14th Ave., East, 1911. pp 7-8.

Forty years later, much of this could well be said with advantage.

The principle that parents should make good companions of their children is as sound today, if not more so, than it was at that early date.

In 1910, 139 individuals were dealt with, of whom 63 appeared before the court. The words of H.E. Collier, the probation officer at that time:

"..... Many of the cases brought before the court seemed to be almost hopeless at first, and yet some of these have turned out the best, but not without a great deal of anxious care, and many visits at all hours of the day, and in some cases far into the night, for the ever watchful eye of the officers of the court, like the wise mother of a family, can nearly always tell when trouble is approaching, or when their charge is likely to fall upon temptation. Some have fallen twice and one four times, but such a one must be lifted up once more. Then there is the wise arrangement for the child who is on probation to visit the Probation Officer weekly, and to report upon his own conduct, as well as the weekly visit of the Probation Officer to the home of the child, not only to see how his charge is doing but also to advise with the parents as to the best method of regulating their home affairs so as to produce the very best results, not only with the one who has made a mistake, but to prevent the other members of the family, if such there be, from going astray. This has had a wonderful effect in some families. The Probation Officer has since the court was established made 436 such visits, while he has had 296 visits from the children to him. These latter soon become a source of pleasure to both the child and the officer. Quite a number of boys have been placed in situations, and their employers make report on their conduct, and by that means a double check is kept on them. "2

It would seem from the conclusions of both Judge Bull and Mr. Collier that their methods were eminently satisfactory and productive of almost universally good results. It seems fair to wonder a little if these good results were not hypothecated for the benefit of the taxpayers reading the reports. The follow-up remarks of the chart appended to the back page of the report suggests that the assumption that all these boys (and the nine girls who presumably were kept also at the Home) trod the straight and narrow path is somewhat illusory. Twenty-eight cases are dismissed with the statement:

"No need of further supervision." Since the longest period in which any boy was under supervision was five months and in most cases one or two months,

2. Ibid, p. 13.

their rehabilitation to a point where the probation officer felt it was perfectly safe to leave them to their own resources, is remarkable indeed. Moreover, thirteen children "left the city", either voluntarily or with parents, which apparently closes the record. In fourteen cases involving theft or damage, either the child or his or her parents paid damages or returned stolen money, which again apparently was sufficient for the Juvenile Court to close the case without any further follow-up. In the remainder of cases the child wrote to the probation officer that he was doing well, or was still reporting to him.

Naturally it must be considered that in 1910 conditions were still pretty much in the "dark ages" of social work, insofar as any modern concepts or applications were concerned. It can be surmised that in spite of the efforts which went on in early Vancouver, facilities and treatment left a great deal to be desired. No mention is made of any recreational, sports or handicraft activities, although the establishment of a school in the Home by Easter of 1911 is spoken of as a strong probability. The report of the matron, Mrs. Collier, as to the "activities" pursued, is as dreary as the printed diet list. She says:

"After the morning meal is overall gather in the office, including the superintendent, helpers, my own family and the inmates. A portion is read from a daily textbook which includes Scripture, verse and comments from notable men and women, after which follows prayer and the repeating of the Lord's Prayer together. The several duties of the morning are attended to under the supervision of Mr. Heater, male helper, and the matron. Dinner and supper and other duties of the day follow in their turn, after which the inmates take their library books and read till bed-time, which is 7:30 in winter and 8:00 P.M. in the summer.

My observation is that most of the inmates, the boys especially, are great readers, and some of them have got their wrong ideas of life from reading bad books, and our friends would do well to send us books suitable for boys ...... I have too been somewhat surprised at how readily most of the children have grasped the new ideas of life which I have tried to teach them both by example and precept. I am satisfied that a great work has been done which will in most cases tell on the whole of their future lives ...... Every second Sunday evening the inmates are all taken to my

own private sitting room and entertained with music and singing for half and hour before retiring."3

It is to be hoped that the "inmates" were allowed some form of recreation and exercise other than the performance of household duties; it is difficult to conceive of adolescent boys sitting quietly over books day after day, singing hymns and attending church in a manner more reminiscent of "Little Lord Fauntleroy" than "Peck's Bad Boy."

For nearly twenty-one years the building at Pine St. and 10th Ave. was used for detention. Finally on May 23, 1930, a brief notice appeared in the Vancouver Province that a permit had been issued for the building of a new Detention Home at 2625 to 2645 Yale St., the building to be two stories high, built of concrete at a cost of \$120,000.

This achievement was largely due to the efforts of a member of the "Amalgamation" City Council and chairman of the Civic Police and Traffic Committee, whose name was Harry DeGraves. DeGraves had been much interested in the problem of housing for Vancouver's delinquent boys and girls and he made it a point to read reports of the Grand Juries on the inadequacy of the Pine Street building and the danger of a tragic holocaust taking place there at any time. Armed with these adverse reports DeGraves forced the issue before a Council most unwilling to consider it, but his enthusiams, his eloquency and sincerity, coupled with the pleas of Vancouver's influential service clubs and public and semi-public bodies, changed the attitude of the Council. A by-law was submitted to the city's voters calling for an expenditure of \$200,000 for the proposed new home and court.

With the endorsement of the by-law by the voters, a site was chosen on Wall Street, between Clinton and Yale Street, Nearly a year later, in April of 1931, the Vancouver Province devoted a column to a description of of the site and building plans.

<sup>3.</sup> First Year End Report of the Juvenile Court and Detention Home, supra, pp. 17 and 18.

<sup>4.</sup> Vancouver Province, April 19, 1931.

The article described the new Home as the finest in the Dominion, surrounded by a setting of sea and panoramic mountains.

Part of the reconstruction included the remodeling of the small permanent building of the Children's Aid Society for use as administration offices, a Juvenile Court and private room for the judges connected by a corridor to the Detention Home proper. The article went on to say that in designing the new building, an effort had been made to make it bear some family resemblance to the existing one. The style was called early Georgian. It is reinforced concrete construction with concrete outer walls veneered with masonry, part of which is stuccoed and part of face brick.

The segregation of the boys and girls was noted. The fact that a whole section could be isolated from the rest of the unit was emphasized. The most positive feature mentioned was that the building was fireproof and had plenty of fire escapes.

This description fits the structure as it now exists. A fuller description will be given in the following chapter.

The chief probation officer and superintendent of the Home from 1935 through the war years was a retired army man. He carried much of his military training into the management of the court and Home. His problems were many, as during the first part of his regime the depression was in full swing with finances and personnel at a low ebb. During the war the transient juvenile problem became acute in Vancouver and again personnel was not adequate because of higher wages elsewhere. Despite these shortcomings he was able to administer the court and Home in a fairly adequate fashion.

In contrast Mr. Gordon Stevens, the present Chief Probation Officer, has, in the last few years, strengthened the services of the Family Court

and Juvenile Court through reorganization. This is reflected in part by the excellent recording of cases noted by the author in connection with this thesis. Mr. Stevens has recognized the weaknesses of the Home and already, since this project began, has undertaken the first step forward by obtaining a capable superintendent.

The development of the facilities and services of the Vancouver Juvenile Detention Home will be fully discussed in the following chapters. Along with this material will be integrated as a parallel comparison the facilities and services of the Frazer Detention Home in Portland, Oregon. It is believed such comparison will throw a clearer light on the needs and future program of the Vancouver Detention Home and serve perhaps as a guidepost in certain phases of this study. It is to be hoped this study will be of some assistance in helping Mr. Stevens to obtain his objectives.

# Chapter 2.

# AN EVALUATION OF THE PROCEDURES

## AND FACILITIES OF THE HOME.

The apprehension of juveniles who are held in the Home is normally done by the Police Department, parents, complainants, or the Attendance Department of the schools. A majority of the children are brought in by the Police. In some cases an officer delivers the child directly to the home; in other instances he may be turned over to the detectives for further questioning and then brought to the Home. In no cases are children held in the city jail overnight for additional questioning. Further interrogation is made at the Home.

If parents feel that their children are beyond parental control they may sign an "incorrigibility" petition at the Juvenile Court. This empowers the agency to apprehend the children and hold them pending a disposition either by the judge, the chief probation officer or the assistant chief probation officer, each of whom has the powers of the justice of the peace. The same procedure is followed in cases where citizens have a bona fide complaint against a juvenile. This method is used in cases of such violent crime as assault and battery.

Where a child has been truant for a considerable period of time and the truant officer has been unsuccessful in returning him to school, the officer may sign a petition to that effect and be issued a summons which allows him to apprehend the delinquent.

When the child is brought to the Home, an attendant or social worker makes out a "complaint sheet" listing name and address, telephone number, delinquency alleged and its date, time of apprehension, and particulars about the delinquency. At the point of intake the boys are taken charge of by male attendants while the girls are registered by women.

The next step is the taking of personal possessions from the child. These are held in safekeeping pending release. Then follows a cursory physical examination and a bath. The examination of the girls is more complete because a registered nurse is usually in attendance. Any child with a contagious disease may be placed in the hospital pending a complete physical checkup by the doctor. Upon completion of the examination, the children join the rest of the group.

# Intake Procedure

The intake procedure, as now practiced at the Home, does not seem to be uniform. The method of intake is left largely to the individual worker, who handles the child in the manner that he sees fit. In some instances the attendant does an excellent job of intake. In others, because of lack of skill and natural warmth, the attendants are not fitted to undertake this most important function of a Home.

At this point where the child's fear of the unknown, and of persons who may be hostile to him is at its height, a method of intake, based on kindliness and understanding, is vitally important. In most instances, he is not oriented as to what is ahead for him; particularly for the child held for the first time, the experience is a traumatic one. His anxiety may be acutely aroused by the fanciful tales of other detained children. This state of anxiety, if not allayed, may well be the precipitating factor in further delinquencies, such as running away and stealing.

A social worker should study all admissions to determine if entrance to the institution is the best possible plan for the child. After it has been decided that a child is to be admitted, it is the responsibility of the social worker to prepare him for admission and to interpret his particular needs to the staff members who will be dealing with him. The institution should formulate a well-defined, yet flexible plan for the

manner of receiving a child. Every effort should be made to bridge the gap between the child's previous home and the institution with as little distress and emotional anguish to the child as possible.

It was noted particularly in the boys' section that, after 3:00 P.M., the male attendant had to divide his time between intake, supervision of the boys, and taking care of the furnace. Naturally the worker cannot do a good intake job and handle such other diversified tasks. The result is that the child must be rushed through these preliminary steps, and is understandably bewildered and antagonistic by the time he is placed with other boys in the Home.

Another serious defect in the intake procedure is that no attempt is made to segregate the delinquent from the dependent child. It is true the latter is rarely held, but he should under no circumstances be mixed with children who are here because they have broken the law.

The intake procedure at Frazer Detention Home is based on the premise that the child's introduction to the Home is extremely important psychologically. Brusqueness and roughness in superintendent and attendants will only accelerate the child's natural feeling of fright, strangeness and rebellion against a setting into which he has been forcibly brought. On the other hand, the atmosphere of kindness and understanding which always surrounds a new boy brought to Frazer lessens his antagonism to the point where, in the future, his problems can be much more easily handled.

As the child comes up on the front porch of the Home he observes play equipment in the back yard such as a mechanical bucking bronco, a sky-ride, a putting green for golf practice, horse-shoe pits, a softball diamond, a

1. "Standards for Children's Institutions," Division of Social Welfare, State of Minnesota, March, 1945, p. 32.

basketball court and a sand box.

The superintendent makes a point of handling intake whenever it is possible for him to do so. He meets the boy at the door, extends his hand in greeting, and introduces himself. In the entrance hall and in the adjoining office where the interview takes place the boy is introduced to any other boys who may be in these places. The superintendent's office is gaily decorated with humorous murals painted by some of the boys who have stayed at the Home. They depict many of the activities carried on such as doing dishes, scrubbing floors, boxing, playing games, swimming scenes from the local YMCA, making model airplanes, etc. This in itself helps break down the barrier between erring child and authoritative adult. The boy may remark on the murals; the superintendent is glad of such a conversational opening to explain the activities of the Home. Also in this room there are on exhibit model airplanes and toy cars which will usually awaken the interest of any child.

The superintendent or whoever is responsible for intake allows plenty of time for the interview. He purposely uses a leisurely approach to allay the child's fears. The interviewer explains that rules in a Home where many people live together are necessary, but at Frazer they are made as simple as possible. The rules he must follow are explained and interpreted.

Part of the intake process is to fill out the detention data card, weigh the child, measure his height, and place all his own valuables in an envelope. He is allowed to carry his own billfold and for the money left in the office he is given a script car which enables him to spend it at the commissary. There are certain regulations followed insofar as his spending of "money" is concerned and provision is made for the child who does not have money for candy, pop or other small pleasures.

The boy is then introduced to another boy staying at the Home who is assigned the role of "big brother" to the newcomer for the day. The "big brother" explains that running away from the Home is easy and even tells him the best methods of doing so -- an ingenious piece of psychology that often undermines the new boy"s daring and adventurous plans for leaving the detention home as soon as he possibly can. "Adventure" proffered to him in this manner is likely to seem very commonplace indeed. The "big brother" does suggest that if the newcomer feels as though he must run away he should go to the superintendent or supervisor and talk over with them this compulsion to escape as they will try to help him in every way possible.

The interviewer has attempted to find out the child"s interests and the "big brother" is chosen as much as possible on the basis of similar interests, age and progressive adjustment. One of the basic rules explained to the boy is that under no circumstances does one child carry gossip or complaint about another to the supervisor or superintendent, neither does he act as a supervisor in disciplining another child. It is felt that the insecure child needs attachment to other persons and other children within the Home who are the natural individuals with whom he can form such attachments. However, these attachments cannot be whole-hearted if a child disobeys the above rule and is consequently rejected by the other children. Friendship within the Home is encouraged.

# The Staff in Relation to Intake

Intake in most child caring institutions can be somewhat selective as far as admissions are concerned because of overcrowded conditions. However, in a juvenile detention setting this is not always true because of the position it holds in relation to the Police Department and other re-

ferral agencies. This does not imply, however, that all apprehended children must be held in detention.

There should be clear understanding about which children should be detained and which should be released to their parents, if detention is to be kept at a minimum. In most instances there are three distinguishable groups who need be detained:

- (1) Children so beyond control that parents or guardians may not be able to prevent a repetition of behavior which is menacing to themselves or the community, such as armed robbery, assault and battery, rape or sadistic sexual crimes.
- (2) Children whose presence in court, return to another jurisdiction or community, longer time placement or uninfluenced testimony in another court, can only be assured by detention.
- (3) Children whose home situation is so unsavory, immoral or neglectful of the child, that he should not be returned to it without investigation and, if possible, amelioration of the situation. It follows that, who would not otherwise require detention should, wherever possible, be held elsewhere than in a detention home for delinquent children.

To insure that only those children are detained for whom detention is a necessity, effective controls must be established. According to the National Probation and Parole Association if more than fifty percent of a court's total delinquency cases are detained, intake controls and probation service to children awaiting hearing in their own homes should be examined. Some courts have managed to detain as few as twelve percent of their total number of delinquency cases. The act of authoritatively removing a child from his home is a serious one, and no child should be detained even for a few hours if it can be avoided.<sup>2</sup>

2. See Sherwood and Helen Norman, <u>Detention for the Juvenile Court</u>, National Probation and Parole Association, New York, N.Y. p.8.

The full responsibility for detaining children should reside in the juvenile court and not be divided among, detention home, police and other agencies, although it is extremely important that the court secure the cooperation of other agencies in carrying out its intake policy. More than this, it is necessary that the schools, the press and the general public should be so well informed that they can offer the court substantial backing. No child should be detained except by the authority of the juvenile court judge or his representative. No child should be detained without court order longer than is actually required to obtain such an order. Some courts rely on a routine preliminary hearing to decide whether to detain a child officially; but unless there has been careful screening by the probation department with service provided after court hours, reliance on the preliminary hearing usually means that many children are detained overnight or on week-ends unnecessarily. This practice should be discouraged. If information is desired regarding other offenses which may have been committed by the child the probation officer is in the best position to secure it because of the continuing case-work relationship which he maintains.

In Vancouver court hearings before the judge should be on a daily rather than a weekly basis. It is true that it would put an additional burden on the probation officer who in many cases would have to prepare his material for the case hurriedly. If a child is brought into detention the previous night he should have the benefit of a preliminary hearing merely to determine whether or not he should be held. In most progressive areas in the United States the holding or releasing of a child is determined by the Juvenile Court Judge rather than by the chief probation officer. The writer has worked in a juvenile Court setting for five years and has ob-

<sup>3.</sup> Ibid, p. 8.

served this system in operation. It has been his experience that through rapid court hearings better casework relationships have existed between the worker and the client.

The complaint sheet now used in intake should be supplemented by a "detention data card" including such information as race, religion, height, weight, and personal identification details. This would be important as it is a rapid means of determining whether the child has been held previously. Furthermore on week-ends when the court is closed case records are not available. On this data card a space should be reserved to include any notes or comments by supervisors regarding the child's behavior and reaction to the group. This would be invaluable to the probation officer in making a rapid daily evaluation of his charges in a group setting.

The intake worker should have some casework skills in order to know the type of child he is observing. For instance a very disturbed child might be threatened by a group. What better place to detect this problem than at intake? The caseworker has a knowledge of the dynamics of behavior, he can tell whether or not he is dealing with a passive, or an aggressive, emotionally disturbed child. This information could be passed on to the individual who will have direct contact with the delinquent. Thus he is in a better position to cope with the strengths and weaknesses of the newcomer. This system of integration which begins at intake cannot help but have an effect on the child as he begins to sense that the various workers have an interest in his particular problem.

#### Staff

An examination of the qualifications of the staff shows that one of the male attendants has a 6th grade education and was with the Imperial Army; he obtained his position on the basis of being a returned soldier. He has had no experience with children but does possess some warmth in his relationship to them. His knowledge of behavior is limited. The Chief Probation Officer describes him as being conscientious, loyal and willing to cooperate but with little initiative. He is 52 years of age, married, and has children of his own. His service with the detention home extends over several years.

The next male attendant is 47 years of age. He has been with the Provincial Police Department and has an army background. He also has taken on a "returned soldier" basis. He has a fair knowledge of behavior but does not have the appreciation or understanding of child psychiatry he should have. It is just a job to him and he is not even particularly interested in it.

One of the best attendants on the boys' side is 36 years of age. He has had a short period of police officer training. For four years he was in the Provincial Welfare Field Service, and acquired some in-service training. This man possesses some knowledge of behavior patterns in children and is desirous of becoming a probation officer. He enjoys a warm and friendly relationship with the children and has considerable knowledge of what is to be expected of a person working in a detention home setting.

One of the younger attendants is 25 years of age. He has had a public school education and is now attending night school to obtain senior matriculation. His experience includes group work through recreation. The Chief Probation Officer feels that he has understanding and warmth. It is possible that he may go to the University of British Columbia and take the course in social work. His personality appeals to the boys and he has been with the detention home for a period of three years.

4. In some instances the writer has had the opportunity of interviewing the detention personnel. In others the information was an evaluation by Mr. Stevens.

A recreation worker comes to the Home several evenings a week. He is completing the graduate course in education at the University of British Columbia. Furthermore, he possesses experience in both group work and recreational programs.

In the school situation, the male teacher is 47 years of age and has his B.A. He is hired by the Vancouver School Board and is a rigid disciplinarian. The relationship between himself and the children is fairly good.

On the girls' side of the detention home there are two registered nurses. They are taking night courses in psychology, seem to have warmth, and are accepted by the girls.

One of the other women attendants is 50 years of age and has a public school education. She does not appear to have understanding of child behavior and problems.

The relief worker is a practical nurse, with a public school education. She is deemed to be a person who tries hard but does not appeal to the children.

As for salary, the workers are paid from \$182 to \$218 per month. There is a yearly increase until the maximum is obtained. They work on a 40-hour a week basis.

The following list of qualifications demanded of a children's supervisor for the Frazer Detention Home provides a rather interesting contrast to the above:

# "Children's Supervisor

Man or woman

Age 22 to 55 (but preferably not over 40, as it is found a younger person is better able to cope with and understand the aggressiveness of the children under his or her care).

Salary: \$215-225-235

<sup>48</sup> hour week

#### Duties of Position

Under direction, during an assigned shift, is responsible for the care, custody and welfare of children detained, or sheltered at the detention home; guides and supervises children; maintains proper living standards and health habits; instructs in methods and supervises performance of children assigned to tasks; maintains discipline; observes and records conduct; exercises influence in counteracting anti-social action and behavior; teaches and encourages good manners, sportsmanship and proper attitudes toward work, play and citizenship; supervises leisure time activities and performance in related duties as assigned.

## Education and Experience

- 1. Successful completion of a four-year college or university course, or
- 2. Successful completion of two years of college and two years of full time successful paid experience in education, social service, recreational or health-building activities.

# General Requirements

A general knowledge of causes of juvenile delinquency and methods of rehabilitation; of the principles and techniques of group work, particularly as applied to adolescents; a good knowledge of standard hygiene, health practice, and first aid; a good working knowledge of housekeeping activities and constructive recreational activities; physical education and games; and of routines involved in the care, safety and custody of children; ability to command respect and confidence of children and older adolescents; to maintain firm discipline in a fair and tactful manner; to aid in the development of a well rounded personality and character; and to give comfort and encouragement to children; willingness to work evening or night shifts, Sundays and holidays as assigned; ability to get along well with others; initiative, integrity, resourcefulness, neat appearance; high standard of morals and speech, patience, firmness, reliability, good judgment; good health, and freedom from disabling physical impairment."5

Vancouver needs by way of staff younger men and women of college age who are emotionally mature yet able to "pal" with the children on their interest levels. They should be emotionally and physically adaptable to play with the children in sports, games and work and be able to give and take on their mental level. They should participate as one of them in work and play and yet be an example of the best in both, thus deriving their authority from good example.

<sup>5.</sup> Mimeographed copy of the qualifications of personnel to be hired by the Frazer Detention Home, Portland, Oregon.

# The Building and Physical Plant

The physical plant of the Vancouver Detention Home is a two-story structure of Georgian architecture, pleasantly situated on a high knoll overlooking Burrard Inlet. It is located in an area of workingmen's homes fringing the heavy industries concentrated along the waterfront. It is 96 ft. by 89 ft., the area comprising a 250-foot frontage and 254 foot depth. The exterior of the building is weathered gray stone with red brick trimming, ivy trimmed walls, windows of the "shutter" type with small, wood latticed panes. In a smaller structure adjoining the main building is the Juvenile and Family Court. There is a sweeping "half moon" driveway up to the entrance, the grounds and shrubbery are neatly kept. Although the place would be immediately recognized by even the casual observer as an institution, its appearance from the outside is a great deal more pleasing than its interior, as will be seen in further discussion.

Upon entering the Home one is confronted by an elongated desk which is used for both boys' and girls' intake. As mentioned before, the right side of the building serves as the housing unit for the girls and the left side is used for the boys. On each side of the desk are benches, where parents and children visit on Wednesday and Sunday afternoons. Privacy in visiting is, of course, non-existent in this setting.

On the first floor, next to the intake quarters, there is a physical examination and first aid room, 9 ft. by 15 ft. in size. This room is immaculately clean, and appears to be adequately equipped. Directly above this room on the second floor is the girls' hospital where girls are treated for venereal infection as well as other ailments. The beds look quite comfortable with snow-white sheets and spreads. On the same floor in the opposite wing there is also a boys' hospital.

Both wings on the first and second floors of the building are of similar

design, each with two dormitories 15 ft. by 18 ft., and four or five single rooms. The boys' single rooms and the girls' single rooms face each other across the entrance and driveway - an architectural "faux pas" much regretted by the present supervisor because of considerable communication between the boys and girls. The dormitories and rooms are furnished with beds of army cot design. Some of the rooms have steel double lockers where the children can hang their clothes and keep other personal possessions. Rickety wooden tables comprise the only other furnishing. The girls' beds are in general provided with sheets and pillow cases, but many of the boys have only a blanket and soiled pillows.

The single rooms are very small - 7 ft. by 9 ft. The walls are of badly chipped plaster, the woodwork is a dirty scratched-up brown. The doors are of dark wood also, with a small movable panel at eye level where-by the attendant can look in at the child or children with a minimum of effort. One of the dormitories on the first floor on the girls' side has been converted into something of a hobby room where a few games are in evidence. There are two large rooms on the boys' side provided with a table and benches. They have a few dog-eared magazines and some very soiled playing cards.

On each floor there are three hand basins and two toilets which seem to be in fairly good condition. Recently the handles of water taps and the upper supporting railings between the toilets and walls have been soldered, as in the past they were used as weapons when the boys could pull them free. Baths are in a separate part of the building.

It was quite noticeable that window breakage, particularly on the boys' side of the Home, presents quite a problem. The windows are 30 inches wide by 45 inches in height and include small panes  $5\frac{1}{2}$  inches by  $7\frac{1}{2}$  inches. Several of these small window panes had been knocked out and, in the

author's first visits to the Home, rags and papers were stuffed in the holes. This meant that some of these rooms were very cold, with the temperature below the minimum required for the welfare of children. Recently, however, new panes have been installed to remedy this situation.

A detained child will respect property only if staff go "all the way" in respecting the child's personality and making available to him a living situation where he knows he is wanted and loved and accepting him as he is, disturbed, deliquent and anti-social. The child will respect property if detention is in a home where there is an atmosphere of love, where staff care, where there are privileges, equipment and program suitable to his needs and interests. Also, if he is given a true share in its government and planning he will care for the property if the home which in his mind no longer belongs to the court alone but to him and his family of friends of which he feels a true part. Why then should he want to destroy that which belongs to him, that which makes his life happier — a home which is pleasant — where I am wanted and where my friends and I life?

Nowhere in the building are any attempts made to give the interior a more "homey" atmosphere. Every room and dormitory is barren of the slightest attempt at decoration and from them all, even the gloomy corridors, emanates the damp, sour, musty smell of "institutionalism". A few rooms recently have been painted the same drab tan color as before.

The objection raised to furnishing boys' and girls' quarters with pictures, curtains, plants, lamps, or other items is that there would be just so many more objects to break. This might be true under the present regime, where destructiveness, particularly on the boys' part, seems an accepted channel (by them) for pent-up energy. But it would not be true if a full treatment program was developed.

Particularly should some attempt be made to brighten the girls' quarters,

by furnishing them with vanity dressers, lamps, gay bedspreads and curtains. The cost of many such items, would be negligible and the girls themselves could make bedspreads, curtains, and chair coverings. It is unlikely they would destroy things they produced. The therapeutic effects of such artistic endeavors, pride of accomplishment, and outlet for creativity, have been too successful in many other types of institutions to be flatly turned down as of no consequence in this Home.

The schoolroom is located on the second floor. Both boys and girls 15 and younger attend. There are 11 desks of the small variety plus 4 larger ones. This room, with its blackboards, book-case on the back wall, world globe, a few drawings and "cut-outs" by the pupils, is much more cheerful than any other room in the Home.

In between the girls' and boys' dining-room is the kitchen. It seems fairly adequate from the standpoint of room and equipment. The stove is enormous with space for many potss and pans, thus presumably insuring warm meals. There is ample cupboard space. The refrigerator is of the extra large type commonly seen in institutions. The space between stove and sink is big enough to facilitate washing of pots and pans. The dishes are sturdy and apparently can stand quite a lot of banging around. The location of the kitchen is such that food can be brought to both units quickly enough to still be hot when the children get it.

The girls' dining room is large enough for the number usually there.

As a rule the staff do eat with the children, in the same room but at a different table. They occupy a separate table and on the authors' one visit, it was noted that their food was better than that of the children.

The chief criticism is again that of drabness and dark walls. Much could be done to enliven both the girls' and boys' dining-rooms by allowing children with some artistic talent to paint the walls, or use friezes

in gay colors, by painting the tables and chairs red, yellow, blue, or anything to relieve the monotony of dull tan and muddy brown. It is a well known fact that attractive surroundings have a definite effect on appetite and certainly emotionally upset children should be in a setting conducive to relaxation and improvement of their morale.

Between the girls' dining room and the laundry room lies the engine room. The maintenance man explained that the furnace not only heats the Home but also the adjacent Family Court building. It has an automatic coal feeder and is sufficient to heat both units comfortably. The various rooms throughout the Home seem warm enough except, as mentioned before, those in which windows had been broken.

The laundry room is adjacent to the girls' dining room and for the most part the equipment is quite obsolete.

Under both wings, at the back end of the building, lie the bull pens which are concrete areas, 16 x 18 ft. One enters them from the basement and they are closed in by large iron grillwork gates. During inclement weather the pens are used for volley ball and other games. The enclosure serves as a restraint unit to further guarantee that the children won't run. The pens are too small and with heavy iron work enclosures, the children quite often bang against them sustaining needless injury.

The boys' dining room is quite similar to the girls' and is on the right side of the building. It is also devoid of decoration although the walls are lighter than those in the girls' dining room. The staff table is equipped with linen but the boys' tables are bare. The room actually serves a double purpose in that in the late afternoon the tables are put together and used for ping-pong games during the recreation hour.

Next to the boys' dining room there is a staff dining room that is only

occasionally used. It would seem that this room could well be used for indoor recreation as space for this purpose is definitely limited.

In one corner of the basement, reached through two locked doors, are the cells. They are  $6\frac{1}{2}$ ft. by  $5\frac{1}{2}$  ft., built together in one unit, separated by walls, with barred doors. The sole and complete furnishing of each cell is a bunk which protrudes from the wall. The light is poor, the jail-like appearance complete, and nothing could be imagined more conducive to complete deterioration of an already disturbed boy than incarceration here. There is nothing to read, nothing to do except pace up and down and try to escape. It is little wonder that there are many evidences of saw markings on the exterior of the cell blocks, indicative of the extent to which some of these juveniles would go in order to secure their freedom. One of the boys who had been cooped up in this anachronistic "dungeon" said that the bunks were so narrow that boys often tumbled to the concrete floor.

The storage room is next to the jail unit and seems quite large enough for the many articles stored there.

The institutional atmosphere is based on maximum security - ie., every door locked and every precaution taken to prevent escape. Male attendants and matrons carry a veritable hardware store of keys, and a tour through the building is punctuated by the constant unlocking and locking of doors.

Actually "maximum security" is a medieval concept to be applied to a modern detention home, as the important consideration is not whether the child escapes or not but whether he can be helped and rehabilitated. A Home with a good, active program, with a humane and understanding supervisor and competent staff, can keep every door, including the front door, unlocked, and lose only two or three children a month through running away. The present striving of the staff of the Vancouver Detention Home toward "maximum security" is another phase of punishment and the punishing of an

already emotionally upset child increases his tensions and anti-social behavior.

The grounds directly behind and to one side of the detention home are on an angle and this sort of terrain does not lend itself to playing games such as softball and baseball. Therefore it is of limited value at present for any form of diversion. In contrast to the neat front lawn the grounds at the rear are scraggy and untidy.

# Suggested Improvements of Staff and Services

The staff of a detention home is more important than any other factor in the total operation.

The superintendent or director of a large detention program or institution should be a college graduate with executive ability and training in social work. Every director should have had at least two years of intensive successful experience in direct contact with children. He should be familiar with and know how to use effectively group, case work and the guidance clinic. Smaller detention homes may not be able to demand such specialized training and experience. However, creativeness, imagination and flexibility in working with people are essential qualifications for all detention staff by a person of high calibre, capable of understanding the needs of maladjusted children and the role of detention in the work of the juvenile court.

Above all the director or superintendent should have outstanding ability in working with people. He should understand the principles of social control which operate within the group and be able to use techniques of group quidance both with his staff and with the children. As coordinator of the entire program he is responsible for the kind of social "climate" in which

5. See Sherwood and Helen Norman, Detention for the Juvenile Court, National Probation and Parole Association, New York, p. 24.

children and adults pull together in making detention a constructive experience. It is the superintendent and the type of program and in-service training he provides that determines the type of staff employed and their effectiveness in working with children.

Good children's supervisors are hard to find in most areas and it is difficult to state their qualifications, but certainly warmth, sincerety, and a stable personality are among them. It must be remembered that such supervisors have a continual teaching job of the most difficult kind with a constantly changing population of emotionally unstable children. The best group supervisor will have a strongly developed "feel" for both the group and the individual. He will guide group activities without the repression and regimentation which breed hostility in children. He must protect the individuals from the destructive effects of group life and at the same time foster a mentally healthy group "climate". To redirect activities before behavior becomes anti-social he must be alert without being suspicious. He should be able, at appropriate moments, to handle group discussions on a level which has meaning for the children under his care. Primarily he must have a genuine respect for the personality of each child and be sufficiently objective to take aggression without retaliation.

Give Mr. Stevens an assistant who is a group worker and who has had considerable experience in boys camps and group work agencies and who also has a deep interest in problem boys. Let him administer the detention program, with a free hand at recruiting, selecting the training staff and the qualified volunteer leaders. Let him draw in from the community the interest of service clubs and group work agencies. The interest of the service club members should be recruited through talks to these groups and

visits from these groups to the detention home. The YMCA should make available their swimming and gym facilities to the detention boys. A Boy Scout troop should be organized within the Home with volunteer qualified scout leaders and a sponsoring scout committee made up of service club members on other interested groups. If the detention home problems are opened up to the community and their interests encouraged, guided and into mature channels of help and service to the boys, the possibilities for improvement are unlimited.

In a small institution, group work and physical care are sometimes necessarily inter-related but ideally the responsibilities of group work should be clearly separated from the more practical aspects of cleaning, bed-making, table setting and keeping order in general. A single recreation director cannot provide a satisfactory activities program for the large or even medium sized institution. Group workers are needed who have all of the qualifications of children's supervisors and in addition experience and training in the field of recreation. Group work in a detention home is far more difficult than on the average public school playground. It calls for men and women who can use their skills as therapeutic tools.

Since there are no special schools for training in detention or temporary care for children, an on-the-job training program is essential. Some institutions for temporary care have given valuable training to supervisors by setting up school and activity groups under social workers and having the regular teachers act as apprentice-teachers for training periods. Other institutions have made sporadic use of lecture and discussion periods with doctors, psychiatrists and social workers who understand the demands of temporary care. Still others have used regular staff discussions under professional leadership, leaning heavily on specific case material to illustrate basic principles and techniques of dealing with disturbed children. All of

these techniques are useful. However, a well established in-service training program would attract to detention homejobs many students of education, psychology and social work because the detention home would provide a laboratory for the observation and study of human behavior. A well organized and continuing in-service training program is essential to good detention home administration. 7

The Vancouver detention home has a distinct advantage over many areas in that it has the University of British Columbia from which social workers can be drawn. If the Home has professional leadership it would seem logical that students, especially those interested in group work, could be placed in this setting for field work. From this group any vacancies in supervisors and recreational workers could be filled without spending the necessary time orienting them since they would already be familiar with practices as they exist in that particular Home. This sort of program would lend itself to continuity and keep the personnel on a high professional level

## Outline of Staff Plan for the Detention Home

- Detention Superintendent qualifications should not be less than a master degree in group work.
- 2. Supervision on afternoon shift from 3:00 to 10:00 P.M. should be done by group work students doing supervised field work at the detention home.
- 3. The superintendent should set up a regular orientation program for group work students.
- 4. Selected from this group should be persons who could be hired on a parttime basis. An intensive in-service program would be desirable.
- 5. Full time supervision to be selected from the best qualified part-time men.
- 7. Sherwood and Helen Norman, "Detention for the Juvenile Court", supra, pp. 25 and 26.

- 6. The professional group workers should set up weekly conferences with the field work students.
- 7. The detention home superintendent should have weekly conferences with students for evaluation purposes and for reporting in writing the students progress.

In reviewing the background of the detention home staff it becomes apparent that a portion of them have not the skills nor personalities necessary to cope with this highly challenging work. The majority of delinquents are aggressive individuals who are constantly testing the workers. It is necessary that these supervisors recognize the dynamics of group and individual behavior. In order to meet the needs of these youngsters the attendants should be people who will not become frustrated by the hostile acts of these children. In regard to the present personnel those who can be oriented to this highly skilled program should be retained; others who are not amenable to it ought to be transferred to some other branch of the service.

One of the weaknesses noticed in the Vancouver detention home is a common ailment amongst others. That is the relationship between the probation staff and the detention workers. It seems for some reason that the probation staff hold themselves on a higher plane than the detention home workers. This is in part due to the fact that normally higher grade personnel is recruited for the probation staff than in the detention setting. Another reason for this is the fact that one gets the feeling the probation staff has little confidence in the ability of some of the detention workers. This grievance was mentioned by one of the female attendants who said one of the girls had been sent to a psychiatrist and then returned to the Home but no attempt was made to inform her as to the findings and recommendations. She felt definitely left out of the picture. If the administration feels that any particular person is not capable of handling matters of this type on a professional basis it seems though transfering to some other branch of

the city service would be in order.

Insofar as the building itself is concerned, it is questionable how much planning was done in 1931 when the Home was built. The entire structure, as previously indicated, has too much emphasis on security. Practically every single room and dormitory is under lock and key and this condition has reduced the status of the attendants to that of a mere turnkey. The greater the degree of security the greater the challenge to the individual to escape that type of setting. Do runaways cause such a disturbance or is it that the administration is concerned about possible newspaper or police ridicule? If the latter is correct it behooves the administration to do a good interpretive job to the community about the dynamics of aggressive behavior in children. Surely the prime factor is that children adjust prior to their becoming of age rather than that possibly they will run away. A well integrated program throughout the institution should alleviate the necessity for so much restraint and such a plethora of keys.

It is questionable if the premises could be greatly improved by alterations since such changes would be very expensive and the building still deficient after they were made. As it now stands there is too much unused space and thus too many unnecessary steps by the attendants in order to give supervision. To cite an example: As previously indicated the boys' dining-room is used as an improvised playroom where two tables are pushed together for ping-pong. This would only allow a few boys to play at a time and the rest would have to play in the bullpen. It is physically impossible for the recreation worker to be at both places at one time. Therefore one or the other group gets out of hand. If this portion of the building were so constructed that the supervisor could keep his eye on both groups it would be of great help. This would necessitate tearing down the wall separating the kitchen from the bullpen and relocating the boys' dining-room.

The cells in the basement should be removed as there is plenty of maximum security in the building as it now exists. Each room in the unit seems strong enough to secure a child if need be. The chief probation officer indicated to the writer that plans are being made to remove the cell blocks.

The bullpens should be eliminated as not only do they add to the jaillike appearance of the premises but they are a serious threat to the welfare of the children. Children in aggressive play can bang up against these iron bars and inflict injury upon themselves. This has happened in the past according to one attendant.

Boys' intake and girls' intake should be separated, with separate office space where children can be interrogated in privacy without being annoyed by the comings and goings of various staff members. This could probably be arranged by converting some of the single dormitories or possibly using some of the space now used by the probation officers in the detention setting.

A visiting room on each side of the detention home should be arrenged to that parents can visit children in privacy or semi-privacy. Again this would be a matter of reorganizing or remodeling some of the already existing space.

In the attic a large space exists and it has been the thinking of the administration that this space might be converted into a hobby room. This could be done with very little remodeling, if any. However, it does seem a bit incongruous to have a hobby activities room so far removed from the rest of the recreational setup which would probably be localized in the basement area or on the playground.

As mentioned before, the furnishings and equipment are of the barest minimum, the only items noticeable are straight chairs, tables, and lockers.

Not one davenport or overstuffed chair was to be found in either the boys' or girls' quarters. As indicated earlier in this chapter, there has not been the slightest attempt to brighten any of the surroundings, the school-room desks are sadly in need of reconditioning or brand new ones should be put in, and the girls' laundry equipment is so obsolete that new washers and dryers should be installed.

The grounds surrounding the Home should be leveled off so that ball games may be played. Parallel bars, handball court and small basketball court should be erected.

# AN EVALUATION OF THE EDUCATIONAL, RECREATIONAL AND RELIGIOUS SERVICES.

# The School Situation

At present there is but one schoolroom which accommodates both boys and girls. In general, children up to their 15th birthday are expected to attend, although children beyond this age are sometimes enrolled.

The schoolteacher states that his problems multiply when the attendance is large. The majority of these disturbed children have reading difficulties which naturally limit their ability to learn. Thus it is quite difficult to hold their attention to any subject. They are aggressive, hostile and show little aptitude towards school work.

Friedlander discusses these problems as follows:

"The majority of anti-social children like to show off. They are usually, on account of their lack of interest, unable to shine in ord-inary school subjects. Ways and means should be found for such children to excel in some way, perhaps in games or drawing. These children would need special tuition in those subjects in which they were bad, in order to avoid setting up a vicious circle."

It is a known fact that during the early part of a children's program the children are continuously identifying with their teacher. For that reason it seems a paramount necessity to have a schoolteacher who is warm and understanding of the dynamics of aggressive children. Therefore it is imperative that outstanding teaching personnel be available for the education of disturbed children. One of the tests of a good teacher is the ability to control the non-conformists as well as the conformists.

The teacher at the Vancouver Detention Home is a man close to fifty, with a liberal arts degree. He is a rigid disciplinarian, with no special skills but, according to the superintendent, he establishes a fair degree

<sup>1.</sup> Friedlander, Kate., The Psycho-analytical Approach to Juvenile Delinquency. New York, International Universities Press. 1947.

of rapport with the children. His appointment is through the Vancouver School Board and he is responsible to the principal of Hastings School. In general, the number of pupils is too large to give any one child individual attention. This is attempted if there are only a few students at a time in the school, but since intake is usually heavy, the child with reading disability, difficulty in arithmetic, or other special problems can not be given the attention he needs. There is no attempt to use visual education, records for music appreciation, clay modeling, or the like. Brief periods of time during the school week are devoted to drawing pictures. No punishment is meted out to the children. Severe behavior problems are turned over to the attention of the superintendent.

In view of the fact that the length of time in which these upset children can concentrate is quite limited, plus the fact that there is only one schoolroom, it is suggested that the school day be divided into two sessions, the girls possibly attending in the morning and the boys in the afternoon. The possibility of introducing visual education into the curriculum should be explored since good films devoted to travel, science, art, etc., are most fascinating to children of all age groups and provide a welcome change from the usual routine of the "three R's."

Referring to the Frazer Detention Home school, the head teacher, who is responsible for grades 5 through to 8, has had 25 years of experience teaching within a detention setting. The first step taken when a child is brought into the school is the giving of the Binet (mental development) test, social adjustment test and grade placement test. In this way considerable knowledge of the child's personality, ability and special interests can be secured before he is ever formally introduced to the school-room setting. This teacher is very successful with children, "speaking their language", able to gain their confidence and using many special techniques to interest them in the school program. For instance she often uses type-

writers to teach spelling, the typewriter mechanism being quite fascinating to most children and inciting them to take more interest in spelling. She uses visual education to considerable extent and gives the children complete freedom in decorating the room in any way they like. In addition the boys make and play with miniature "hot rods" and airplanes which they can crash or destroy as much as they like, this in itself being highly therapeutic in working off hostile emotions. There is also a punching bag in an adjoining room where a boy can take out his anger or thwarted feelings and there are also two or three other small rooms where children can work alone, at their own request.

An example of the teacher's skill in handling a rather delicate problem is that of placing a 16-year old boy who tested for a fifth-grade placement but, of course, was much older than the other boys in that grade. The problem was to transfer the boy from the older age group into the younger without his losing status. The teacher asked the older children, amongst whom, of course, was this 16-year old boy, who would be willing to help prepare a work book of answers for the younger children. Six or seven volungered, among them the 16-year old boy, who was, of course chosen.

Many of the children who come to the Home have reading disabilities and these are given special attention. Those stories which are most interesting to a child are chosen, such as "Elicka", "Iassie," adventures of American heroes, etc.

As far as punishment is concerned, the school staff meet with the detention home staff weekly, in order that methods of discipline of both school and Home staff will be identical and consistent. The child is never punished in anger nor deprived of privileges to the point that he is rejected by the group. Children are not sent to the superintendent because to do so lessens the authority of the teacher. The staff presents a solid

front in disciplinary matters so the child is not confused by differences of opinion between teacher, supervisor and superintendent. Punishment is almost entirely based on withdrawal of privileges, of which there are 32. When a child comes into the Home he is allowed all privileges such as playing games, outdoor trips, baseball games, going to the circus or livestock exposition, swimming at the Y, movies, roller-skating, spending of money, etc. If necessary some of these privileges are temporarily withdrawn but as stated before never to the point where the boy is isolated and unable to mix with the group.

It should be mentioned that the first through fourth grades are taught by another teacher who has all the necessary qualifications for this work, but she has been in the setting such a short time that it is impossible at this point to clearly evaluate her work.

## Recreational Services

At present the recreational program is quite limited. The usual hours are from 4:00 to 8:00 P.M. Wednesday through Saturday. On Sunday the program is held from 10:00 A.M. to 2:00 P.M.

During the first part of the session, the worker takes the boys into the yard or allows them to play in the bullpen. This creates a problem as many of the boys do not have jackets either of their own or furnished by the institution. Therefore, the program is extra hazardous in cold weather.

The dining-room can not be used for the setting up of ping-pong tables as the evening meal is being prepared and it becomes necessary to set the tables. The bullpen can handle a maximum of eight boys playing volley ball. This practice is dangerous since quite often the boys bang up against the iron gates and inflict injuries upon themselves. The area now used for boxing purposes is the bullpen toilet.

Many of the children do not know how to play in games of group participation. It is in this area that the recreational program could be quite meaningful to the neophyte. In this it becomes necessary to break the group down into smaller elements. The children with a greater knowledge of a given sport are too threatening to the youngster who has limited or no knowledge of a given activity. The slower group could be oriented and, when its members have sufficient skill, they could be moved into the more advanced group. If this type of program is not followed, it may cause certain children to withdraw completely from the group setting and become very dissatisfied.

Some children's tastes are more individualistic than others and they enjoy sports which do not come in the teamwork category. Such sports as boxing, wrestling, workouts on parallel bars and "horses," pole-vaulting, horse shoe or discus throwing, swimming, etc., might be more meaningful to these children and provide them the necessary outlet for bottled-up energy. Even fishing expeditions of a few boys at a time might be invaluable in breaking through the reserves and inhibitions of maladjusted children.

The normal routine of the detention home program should be broken by outside activities. The weekly swim at the YMCA is within the realm of possibility. The local boxing, wrestling, hockey and baseball promotors, to mention a few, would be more than willing to issue passes that in some measure might help in the rehabilitation of these emotionally ill children.

At present there are no volunteers undertaking such projects although their use would be valuable in the Home. However, volunteers should work under supervisors, try to know each boy individually, and achieve some psychological understanding of child behavior problems. Most volunteers, not trained in this field, will judge children superficially by their actions and behavior rather than trying to interpret those actions and behavior.

In talking to some of the personnel of the detention home about proposed better recreational equipment the writer was told that the city does not have enough money for these necessary improvements. This problem can be circumvented by making the community aware of its duty to the children held in its detention home. The detention home is not operating in a vacuum; it is operating in the heart of a great city and if people could be made aware of the serious need for better equipment and facilities, public inertia would be considerably eliminated. There are many fraternal organizations which, if properly approached, would be willing to underwrite the athletic equipment so vitally needed. One thing badly needed is a pool table. No doubt there would be many organizations willing to donate a used table if the necessity for it was brought to their attention.

As to outdoor play activity, this feature of the Home's operation could be greatly improved by adding parallel bars, swings, handball courts - located away from the softball diamond and the grounds in general - tennis courts, etc.

Other communities have been aroused to take an interest in the facilities provided for their delinquent and dependent boys and girls - Vancouver can, too. If the administration and personnel of the Home are mute about its needs, the citizens and city fathers will let well enough alone in the comfortable assumption that these underprivileged children are receiving adequate care. After all, in the final analysis these children belong to all Vancouverites - they should not shrug off the responsibility on a few social workers or city budgeters - nor will they if the problem is force-fully presented and assistance asked for.

The program for girls is even more inadequate than that for boys. One of the women attendants indicated that the girls were not interested in such creative endeavors as knitting, crocheting or other types of handiwork. Are they not? If the girls were allowed to fix up their rooms and dormitories

with table-scarves, bedspreads, lamps, pictures, they would be interested in making these things. This is a phase of the detention home program wherein volunteers could be of great help - that is, a group of women who would donate knitting needles, wool in bright shades, cretonne for curtains, etc., and furthermore who would come to the Home a few times during the week to instruct the girls. Inexpensive cotton in gay prints, rick-rack, buttons and a little ingenuity can make attractive dresses. The older girls could be allowed some experimenting with hair-dos, cosmetics, etc., as do their teen-age "sisters" in real homes. The therapeutic value of such measures in building up ego, increasing cooperation between inmates and staff, and breaking down to some degree personality characteristics, such as sullenness, melancholia, anger and rebellion, has been recognized in many state institutions.

Unfortunately the Vancouver YWCA does not have a swimming pool but volley-ball and softball are two sports girls can participate in with considerable skill.

Another excellent untapped source of recreation is that of "playacting." Psychologically it is a well-known outlet for repressions and even
a small part, well done, can be an enormous source of pride and satisfaction
to a child. It is often the introvert child who "takes" to acting, singing
or dancing, more than the extrovert for he is able thus to release some of
the shyness and maladjustment which makes him miserable. One of the most
revealing methods of uncovering a child's conflicts is by the use of puppets.
These dolls, manipulated by the child, are given the names and characteristics of members of the child's own family. The buried hostility toward
father, mother or sibling, which the child dare not show normally, wreaks
itself upon the dolls, and the trained psychiatrist is able to interpret the
drama thus worked out and to eventually guide the child into an understand-

ing of his own problems and how they may be solved.2

The recreational program could well be integrated with the rest of the daily routine in the Home. The children rise at 7:00 A.M., dress and Breakfast is served between 7:30 and 8:00 A.M. At the conclusion of the meal each child does his or her own dishes, special precaution being taken that each is free from infectious disease. Until school begins at 9:00 A.M., the rest of the time is spent in tidying the rooms, sweeping and scrubbing. The children over 15 may or may not attend school. these children there seems to be no program that meets their needs. of the boys may be delegated to help the maintenance man or do some other perfunctory job. This type of work does not have much emotional appeal for the average child and could be interpreted as another demand from a punishing society. Not that work per se is to be scorned; on the contrary, it can be very valuable if geared to the child's interest. Outdoor work, such as mowing the lawn, planting and tending vegetable and flower gardens, usually appeals to children and such indoor projects as painting walls, making and painting furniture, creating murals and friezes, such as has been so successfully done at Frazer Detention Home, helping in the kitchen, rigging up a loud-speaker system for radio programs - these and many other tasks can give a child enjoyment as well as improving the appearance and smooth functioning of the Home.

Another endeavor closely related to recreation is that of hobbies. A hobby is especially meaningful to a child who likes working on a project by himself. It may also be the means of developing a manual dexterity that will prove very valuable in adult life. There are countless instances of people who have taken up a hobby and become so interested in it that they turned it into a worth-while occupation.

In developing a hobbies program two things should be kept in mind. Wilson and Ryland, Social Group Work Practice, Houghton Mifflin Co., 1949, pp. 294 - 302

First, the hobby should not be too difficult for the child. The hobby suitable to a fifteen-year old boy certainly would not be suitable to a seven-year old and certain boys! hobbies would not interest girls. Second, the activity should relate to the length of time the child will probably spend in the Home or should at least be of a type that, if he cannot finish the project at the Home, he can successfully complete it after re-Simple hobbies which generally appeal to boys and girls are soap carving and clay modeling. For boys model airplane and boat building seem to have endless fascination. Making purses, and belts out of beads, simple weaving outfits, dress-designing, would undoubtedly prove interesting to the girls. Actually the list is inexhaustible. An old lathe, a table, a saw and a few tools donated by some group might be the beginning of a woodworking outfit in the basement. Leather-tooling, copper work, vase-painting, the laying out of miniature geographical units in clay, a newspaper which the children would write and make up completely by themselves, instruction in cooking and nutrition - all these are fascinating hobbies and some might prove of inestimable value to the children later in life, besides giving them a valuable outlet for surplus energy and real creativeness.

At Frazer Detention Home many of the above suggestions have been put into effect. There is considerable outdoor activity in that the boys take care of a garden which is theirs and they can use the produce as they see fit. They have a "bucking bronco" and a sky-ride, play softball, miniature golf, baseball and croquet. Indoors they have two pool tables and there are occasional boxing matches between the boys. The boys are allowed many special treats, such as going to the movies, the circus, the annual Livestock Exposition, and Rose Festival events; swimming at the YMCA, going on picnics, visiting parents or friends for an evening or week-end if this

is thought advisable. There is a Boy Scout troop organized within the Home, with all the privileges and program of any other troop, including overnight hikes and camping trips.

The hobby program has not been developed to the extent the superintendent would like to have it, but there is considerable activity in the making of model aircraft, with a special volunteer instructor coming out once a week for this purpose. Clay-modeling and painting are also active hobbies.

One of the most interesting and valuable aspects of the recreational program is the Boys Council, which is a group organized and run entirely by the boys themselves, holding meetings once a week. The agenda is composed of such topics as the inability of one certain boy to get along with others and how he may be helped, more efficient operation of the kitchen and serving meals, new projects which may be undertaken. The superintendent has nothing to do with these meetings although he often may be asked for advice. For instance, the Boys Council bought a candy commissary, the contents of which are available to all boys, that is, if a boy does not have money of his own, a certain amount is supplied to him for buying candy so he need not feel different from the others. The Boys Council was also responsible for obtaining one of the pool tables, this being donated directly to the Council by the Lions Club.

For about the past year the boys have been writing and mimeographing their own newspaper, this too being entirely their project, with no assistance from superintendent or supervisors. They are allowed to print exactly what they please, the results often being highly amusing. This is a project in which the boys take considerable pride and enjoyment.

## Religious Observance

The religious program in the detention home is practically non-existent. In some instances arrangements are made for Catholic children to attend mass. However, as far as the other faiths are concerned, no attempt is made to take them to churches or Sunday-schools or to give religious instruction at the Home. Ideally Catholic priests and Protestant clergymen should be given an opportunity to come into the Home, to talk to small groups of children of the respective faiths, and to see them individually if the child so desires or if the sympathy and understanding of such a person could possibly help a badly disturbed child. Naturally such religious instructors would have to be men keenly concerned with the problems of these children. Anyone with a "punishing" attitude, with a penchant for condemnation rather than rehabilitation, would of course do more harm than good to a child.

Another alternative might be that of having sponsors take a child to his or her respective church and, upon the completion of services, return the child to the Home. This would be another means of allowing the public to become acquainted with the program and needs of the Home.

At Frazer Detention Home the Catholic children are allowed to attend mass Sunday mornings, and Protestant children can of course go to church also if they desire. However, most of these children attend services in the chapel at the Home, a chapel which was painted and decorated entirely by the boys themselves. The services held here are, of course, non-denominational. Naturally there is no pressure put on any child to go to church or to the chapel services. The chapel is also open during the week to any boy who feels the need of quiet and contemplation. The Boys Council appoints a chaplain each week from amongst its own members, who handles the blessing and prepares the church services and participates in the devotions.

The educational program should meet the needs of the children through a varied program which should strengthen their weaknesses. This needs a highly skilled instructor who should keep apace with new developments in teaching disturbed children.

The recreational program should meet the needs of the children on a group or individual basis. If the children are too threatened by the group approach, they should be helped on an individual basis.

The religious needs of each child should be met individually. This is an important phase in anyones life which seems to have been overlooked in the Home.

#### SOCIAL WORK APPLICATION

### ANALYSIS OF CASES

In order to study the type of juvenile held in the detention home, an analysis was made of the nine cases held in detention on November 10, 1949. These particular cases were suggested by Chief Probation Officer Stevens as being a good "cross-section" of cases handled throughout the year. The purpose of the analysis will be to indicate whether or not the detention home afforded the best means of meeting the needs of the child at that time.

Joe A., 16 years of age, has been involved in numerous delinquencies since 1947. Among them have been breaking and entering, running away, carnal knowledge of a four-year old girl, living with a man of questionable reputation, and drunkenness. He was committed to the Boys Industrial School at Coquitlam, hereafter known as Biscog, in August, 1948, and released on parole a year later. On November 9, 1949, he was brought to the Vancouver Detention Home for alleged breaking and entering. It was felt that, because of his age and poor adjustment at Biscog, he should be transferred to the adult court as a possible candidate for New Haven. He was held at the detention home for two weeks.

John B., 15 years of age, had been committed to Biscog on two previous occasions. The first time was in July, 1946, and the second in January, 1948. The social history did not give reasons for the previous commitments. Prior to going to Biscog, John had been placed in several foster homes but was soon removed because of stealing. In December, 1948, he was released from Biscog under the supervision of the Juvenile Court. In May of 1949 there was continuation of John's anti-social behavior in that he ran away from home because he claimed he had received a number of complaints from his paper route. In September of 1949 he stole money from some stores and spent the money quite freely until his apprehension. On

September 15, 1949, he appeared in court and was continued on probation.

Again, on November 6th, he stole money from a home and took a car. He was placed in the detention home on November 6, 1949. The probation worker indicated that the parents felt that the best plan for the boy was to return him to Biscog.

In the cases of Joe A. and John B. there is a long history of delinquent behavior. These boys failed to make an adjustment either through the efforts of several social agencies or committal to Biscog. rather naive to believe that a sojourn in the detention home pending the working out of a plan will be of benefit to these boys. Furthermore the influence of these advanced delinquents upon the younger children in the Home is bad. If it is necessary to hold boys like Joe A. and John B. at the Home, they should be segregated from the other inmates under a supervisor especially delegated to be with them at all times. On one visit to the detention home the writer noticed that there were five boys out of thirteen who were former Biscog inmates. There was no attempt at segregation as the boys were allowed to mill together without benefit of supervision. The attendant was busy with other duties while several of the boys grouped together. At the time of this aforementioned visit, three of the Biscog boys were isolated in cell blocks. However, prior to lunch the group on the upstairs floor was allowed to mingle with the boys in the cell block. Some of the younger children looked at these older boys in a hero worship fashion. They went so far as to climb the cell doors and point out the hacksaw marks in the doors to the writer.

The detention home should not operate as a secondary reformatory. In a a good progressive court setting, a child should not be held more than 24 hours without the benefit of a preliminary hearing to determine whether he should be held or not. The holding of court once a week is too infrequent.

In most areas where a boy has made a satisfactory adjustment at an industrial school, he is placed on parole until he reaches his majority.

If a new offense is committed and the parole officer considers it to be serious, he is returned to the institution. However, if the parole officer feels that the boy will not benefit by the training school and can not profit by an additional stay at the school, he may ask that the judge remand the boy to the adult court. Whatever form of detention is followed in such cases, the hearing should be held as quickly as possible, preferably within a week.

Donald C., 14 appeared in the Juvenile Court on October 27, 1949, on a complaint of incorrigibility laid by his mother. He was remanded in custody to permit a psychiatric examination. Donald had a long history of truancy, petty thievery and lying, although he did not come to the attention of the court until July, 1947, at the age of 12, when apprehended in a stolen car with a 15-year old boy.

In 1947 a psychiatric examination diagnosed his problem as delayed emotional development due to insecurity. Donald's father seemed to feel that the care of the child was a little beyond him, although he was willing to spend more time with him. The boy was placed on probation until the father and boy left Vancouver. Subsequently he returned to the Vancouver area with his mother in 1949. The mother stated that the reluctance of neighbors to place charges against the child led her to sign a complaint of incorrigibility. The psychiatric clinic was asked whether this child would respond to foster home placement or profit more by a commitment to Biscog.

In this case it seems as though the primary reason for holding the boy was to permit a psychiatric examination. By virtue of the fact that Donald was held in detention his case was given priority by the Child Guidance Clinic. Donald, as the record shows, experienced rejection by his mother.

It seems an unusual situation that the neighbors were not willing to sign a complaint in regard to Donald's anti-social behavior but his mother was willing to do so. The better plan in this case would have been to have the boy seen at the Child Guidance Clinic without being held and then, if detention was necessary, it would have been with a view to foster home placement. In a situation such as this where a child is completely rejected by his own family and the home situation apparently intolerable, acceptance in a good foster home where there are strong father and mother personalities, warmth and sympathy, may have been a solution. Since a foster home placement had not been tried for Donald, it would seem feasible to follow this plan before commitment to Biscog.

Robert D., 17, was held in detention on a charge of wounding another youth. According to Robert, the stabbing was accidental and without premeditation which was substantiated to some degree by the victim. Robert was an unwanted child and at two years of age his parents separated and were later divorced. Although the mother remarried, she would not allow the step-father to assume the father role. This was probably due to her need to over-protect the child because of her guilt feelings towards him.

Robert is full of deep-seated feelings of inferiority because of his mother's rejection and his unprepossessing physical appearance. He is quick to resent what he construes as staring at him or any criticism of his actions, no matter how mild. Robert masks his anxieties and fears under an attitude of cooperation and respect to the staff at the detention home, but his egoistic needs are apparent in his somewhat intolerant attitude toward the other boys in the Home. Moreover, he has a curious obsession with weapons. He discusses the subject a great deal with other boys and, in doing so, assumes an attitude of great superiority in his knowledge of knives, guns, and other weapons. The fact that he finds it hard to believe he was in-

volved in the stabbing incident related above is extremely serious in a boynof Robert's age. A child of seven may not differentiate between reality and fantasy but a child ten years older should know the difference.

Robert's case is obviously one needing skilled handling by a psychiatric social worker since he may be in the first stages of schizophrenia and the schism between reality and fantasy will widen if there is no attempt made to "dig up" from the unconscious the serious conflict which Robert, at that time, was resolving by flight into fantasy.

charles E., 17, was held in detention for the theft of money. Charles explained that he and his friends "cased" a business establishment with each of the group having a part in the theft. Apparently Charles was one of the ringleaders and evidently was the only one of the group held. In the rather limited social history the following information was obtained: Charles had quit school and, although he secured employment, he was released after being ill for a day. Vocational analysis showed that the boy was interested in truck driving. However, Charles belongs to the Naval Reserves and expects to join the Navy within a few years. His chief recreational interest seemed to be bowling and hanging around with the gang.

This was Charles' first offense. He was apprehended on a Thursday night and stayed in the detention home a full week without the benefit of a hearing. Hearings are held but once a week, on Thursday afternoons, and so, because Charles had just missed out, he was forced to wait until the following Thursday. In this case the best procedure would have been to release the boy into the custody of his parents pending a hearing before the judge. If, as is possible, Charles was held at the home until the police could round up the rest of the gang involved with him, then the holding or releasing of the child should have devolved on the Juvenile Court.

The writer does not intend to imply that the Juvenile Court should not

cooperate with law enforcing agencies. However, once the child is turned over to the court he is their problem and the question of holding or releasing is the function of the court alone. To operate otherwise leaves the impression with the delinquent that the Juvenile Court is in reality an extension of the police department. Under the best of circumstances it is difficult to point out to the detained child that, while the function of the police is to arrest wrongdoers and to maintain law and order the Juvenile Court is concerned with treatment and rehabilitation.

Kenneth F., 15, was in the detention home for the third time for breaking and entering. The boy was re-admitted to the Children's Aid Society a few years ago. This agency was responsible for his placement in various foster homes because of the inadequacy of his own home. Kenneth made a poor adjustment, in part due to his anti-social conduct, laziness and moodiness. However, in one foster home, because of a minor incident, he was completely rejected by both foster parents, something which came as quite a surprise to him. Between foster home placements he was occasionally allowed to return to his own home, but his aggressive anti-social conduct continued.

The first psychiatric examination indicated that Kenneth was in the slow normal group with a chronological and mental age of 13.8. Because of a reading disability he was attending a special class when tested and his reading rate and comprehension were shown to be only at grade 3 level. This was low considering his intelligence.

Subsequent psychiatric examination pointed up the fact that he might profit by attending a country school where his reading disability would be brought to the attention of the teacher. It was felt that he would likely continue school for only one more year. He showed skill in woodworking and it was hoped that he might have an opportunity to take up this type of work.

In view of the fact that Kenneth had met with little success in the foster home, he was released to his own home. Both the boy and his probation officer were active in trying to find Kenneth a work placement.

This is the type of case that confronts juvenile authorities quite often; an aggressive delinquent rebelling against his environment. The detention home certainly afforded a resource for Kenneth while the caseworker at the Children's Aid Society located new homes for him. The finding of foster homes for the delinquent is much more difficult than locating such for the dependent. It is during the transition period between one foster home and another that the detention home affords a much needed haven for the holding of disturbed children. It can be explained to them that everything possible is being done to find them a proper foster home but that such investigation is sometimes slow.

Janet G., 18, was in the detention home for a third time. She was first picked up for truancy and returned to another province where she was a ward. The following year she was admitted to the Home because of sexual immorality; she was found guilty and committed to the Girls Industrial School at Vancouver. Her adjustment there was poor and she excaped twice. She was subsequently returned to her home province under escort. In the fall of 1949 she again returned to Vancouver and was again admitted to the detention home because of sexual misbehavior. Janet had no visible means of support and it was suspected that she was soliciting. She maintained a hard, reserved manner while in detention and was found to have a hacksaw blade in her possession. Janet remained in detention four days and again was returned to her home province.

Unfortunately, the pattern of prostitution in this case seemed rather fixed and undoubtedly the girl needed intensive psychiatric treatment to get at the basic reasons for her behavior. At 18 years of age this girl, operating for all intents and purposes as an adult, might have been better

held at Oakalla pending her return. This type of girl certainly would be a detrimental influence on the younger and more impressionable girls. It is true that many of the girls who are held are sex delinquents. However, their pattern of sexual immorality is not necessarily as well fixed as in Janet's case and many are amenable to treatment.

Ruth H., 15 years of are, was admitted to the Home on a complaint of sexual immorality. The complaint stated she had been involved with an adult held on contributory charges. The main reason for holding the girl was that she might be used as a material witness.

Ruth had lived with her mother and three older brothers in an outlying area a short distance from Vancouver. Her parents were separated about eight years ago. About a month prior to her being apprehended, the mother left the home to take employment as a domestic in Vancouver and left a hired girl in charge of the home. Ruth came to Vancouver to spend a few days with her mother but met a girl of questionable character who suggested that they take a hotel room. The other girl had a boy friend who was accompanied by an adult and this latter individual forced himself upon Ruth despite her objections. She maintained that this was the first time she had had intercourse.

In Ruth's case one can not but think that environmental and economic conditions played an important part in her becoming delinquent. It is rather significant that a month after the mother left the home that the girl got into trouble. In view of the fact that this was her first offense, it might have been better to place her in a receiving home pending the trial of the person responsible for her difficulty. As it was, she was held in detention from November 6th to November 14th, 1949, at which time the adult had his case remanded for another week. The court allowed her to be released to the custody of her mother but she still had been held

eight days primarily to insure the fact that she would be present at the court trial. This eight day period may have been damaging, as Ruth undoubtedly was subjected to some of Janet's bizarre tales.

June I., 15 years of age, came to the attention of the detention home on a complaint of sexual immorality. Prior to this she had been picked up by the police for vagrancy and lied about her age and name, representing herself as 19 years of age. She was held as an adult prior to divulging her real age.

June admitted breaking out of a convent and a home in another province. She spoke of her friendship with Janet G. and how she and Janet had been prostituting. She also admitted smoking marijuana cigarettes, taking heroin and being familiar with addicts. Her father and mother were divorced and the mother was given June's custody. June resented her mother and felt closer to her father. While in detention she wrote a pleading letter soliciting his support. However, the letter was never answered.

June's adjustment at the Home was very satisfactory and she was a model inmate. She seemed to relate to one worker in particular and showed considerable affection toward her. After a stay of three weeks June was returned to her home province. She wrote the worker a letter stating that she hoped to be allowed two weeks to find a job.

The problem of transients in the Vancouver area is particularly acute in reference to delinquent juveniles. Making financial arrangements for their return home takes considerable time and planning. In the case of June the detention home, as it now operates, afforded her straight custodial care. There were no attempts at treatment and it is questionable how far a detention home could go in rehabilitating a girl of this type who is fixated in such an infantile period that she is only interested in the pursuit of pleasure and nothing else.

However, an attempt could have been made to do some individualized casework. A referral to the Child Guidance Clinic would have been meaningful in helping to make a plan for her at home. June asked that she be given an opportunity of going to work. It is unrealistic to believe that this will solve her problem as really she is in acute need of both casework services and psychiatric help for a long period of time. The behavior patterns of individuals are not turned off and on like a light switch. One can not help but think that June might be helped, as she has certain positive characteristics, such as relating well to people and showing some concern for others. This shows some degree of maturity. June's ego strength is weak and through a supportive casework relationship this could be built up, after which she could move into a real psychiatric treatment relationship in order to remove her deep-seated conflicts.

In general these cases show a need of better segregation of the more advanced delinquent from the first of fender. This certainly can not be done when, in the past, one attendant is expected to handle intake and supervision of the children. There is a greater need of better coverage of the delinquents.

They further point out that the skills of the present staff are grossly inadequate to handle the behavior problems manifested by these children. It is incongruous to believe that people with limited education are in a position to interpret gross behavior problems as shown by most of these youngsters. Skilled training is needed in this field as in few others, for we are here dealing with the shaping of human minds and temperaments and, conceivably, there can be few other endeavors more important than this. It is recommended that the services of a psychiatric social worker be available at all times to the detention home in addition to the part-time services of a psychiatrist.

#### CONCLUSIONS

In the preceding chapters an attempt has been made to suggest some practical changes in the total detention picture of the Vancouver Home. It is the purpose of this chapter to summarize these recommendations.

## Administration

The administrative structure in order to be effective must be strong. Recently the Chief Probation Officer has appointed a superintendent of the Ideally the superintendent of a detention home should be a trained social worker with emphasis in the group work field as a good share of a detention home program is centered in this area. However administrative consideration may make this difficult. The recently appointed superintendent has been associated with the court in the capacity of a probation officer. He has a good overall knowledge of the court and Home services. Furthermore, he has a unique knowledge of the community resources which are so necessary in operating this type of a venture. He has capacity for growth and his new position should lend itself toward this. Since his duties fall within the realm of casework, group work and administration, he should avail himself of some of these courses offered by the University. He is the key focal figure of the Home and his understanding of juvenile problems, recreation and administration will have an impact on his subordinates. It is imperative that he have a free hand in the choice of personnel in order to strengthen his staff. For supervisors the minimum requirements should be four years of college or two years of college plus some experience in dealing with children.

An in-service training program can be undertaken by bringing in students on a field work basis. Through this means, personnel can be recruited and the program at the Home will have people who will be familiar with it and

therefore eliminate the necessity of breaking in new personnel when vacancies occur. The personnel should consist of people who are of the younger age group. This applies more to supervisors who handle aggressive boys than to girls. The practice of using only one supervisor on the boys' side on Sundays should be dispensed with as it is impossible for one attendent to handle intake, supervise the boys at the same time. A supervisor should be with a group of children at all times. In regard to recreation it is not felt that a recreational director as such need be hired at present as it seems that the average younger supervisor should have enough fundamental knowledge of sports in general to carry on a program to meet the needs of the youngsters.

Volunteers could add immeasurably to the strengthening of the services within the unit. These volunteers should be in a position to spend several hours weekly with the children as it is only through this means that they are able to become acquainted with the individual child. These volunteers should be under the supervision of paid personnel who would be in a key position to interpret behavior whenever some crisis arises. A corp of volunteers can bring their respective skills to the Home and interpret its work to the public.

It would be advisable, if possible, to obtain the part-time services of a psychiatrist. Practically all of the children who come to the Home need psychiatric treatment. In most modern court settings funds have been set aside for this purpose. Moreover because of pressures in most Child Guidance Clinics they are not able to devote as much time as they should with these disturbed youngsters. However, for the completely disturbed child who can not fit into any of the Home's program or who can not be "reached" by the sympathy and understanding extended by superintendent and supervisors, psychiatric treatment is a necessity.

### Intake

The child's first few minutes in the detention home are apt to be the most important of his stay. Coming into the hall, if he is met by someone with a brusque, rough attitude, all the fears of "prison" and harsh treatment he imagined on the way to the Home, seem to him realized and, according to his temperament, he will revert to sullenness, aggressiveness or outright rebellion. However, if he is met, not by an attendant or caretaker, but by the superintendent or supervisor, if he is welcomed at the door in a friendly, unhurried manner, in many cases his antagonism will be dissipated. Of course some children are too deeply disturbed to be amenable under any situation but the majority of those who come in, especially if this is their first experience at the detention home, will respond to a kindly attitude.

The superintendent should interview the child in his own private office and not at the desk in the main hall. The interview should be conducted in as leisurely a manner as possible with a view to finding out the boy's or girl's interests. Exhibits in this room of model aircraft, boats, drawings and other objects created by the children in the Home will usually prompt the child to ask questions and the superintendent can then tell him something about the recreational program at the Home. He should be told there are certain rules to be followed and many privileges granted if he is deserving of them, but infractions of the rules or troublesome behavior will naturally lead to curtailment of these privileges.

At the end of the interview, the introduction to an older boy at the Home, who is called the newcomer's "big brother" for the day, is very sound procedure. The "big brother" is chosen, insofar as possible, on the basis of the new boy's interests, age and temperament. The older boy's task is to

initiate his charge into the routine and program of the Home, to show him around the premises, pointing out recreational facilities, and to introduce him to the other boys.

This same procedure can naturally be followed with girls, substituting a "big sister" for the "big brother."

The last step in the intake procedure is asking the boy or girl for for money and valuables, as naturally these can not be kept on their persons. However, the child should certainly feel that he has a small "bank account" with the office, and the use of script which he can keep with him and use for buying candy, pop, gum and other small articles, seems to work well at Frazer Detention Home. If the child has no money with him he is given script anyway from a fund kept on hand in the office for such purpose and is thus able to become a "purchase" with other members of the group.

# Recreational Program

A good recreational program is an exceedingly important phase of detention home life, as with enough interesting activity going on outside of school hours and mealtimes, children get along better together and do not have long spaces of time to fill in, these periods of boredom usually resulting in fights or attempts to escape.

Outdoor activities should be engaged in when possible since they are healthier and require greater expenditure of energy. Softball can be played by both boys and girls. A "bucking bronco" can be very easily made by driving four poles into the ground, suspending an oil drum or barrel by ropes, covering it with a gunny-sack and then pulling or shaking the ropes so as to create constant movement of the oil drum to the hilarity of the boy "riding" the "bronco" and the boys manipulating the ropes. A "sky ride" can be made with two posts several feet apart, one much taller than the other, a wooden seat suspended on a cable running between the two. This is the

same theory as that of a "ski lift" and can afford much amusement. A miniature golf course would be equally enjoyed by both boys and girls.

One of the best outdoor activities is that of gardening and the possibility of putting in vegetable and flower gardens on the Vancouver Detention Home property should be investigated.

Sports which can be engaged in indoors are playing pool, shuffleboard, roller skating, exercise on parallel bars or "horses", tumbling and boxing.

Indoor recreational activities can include checkers, card playing, crossword puzzles, reading of books and magazines, listening to the radio.

If it can be managed an occasional treat should be allowed of cookies and fruit juice before bed-time, or the making of popcorn or candy in the kitchen, providing the kitchen is cleaned up afterwards.

One excellent method of gaining a child's confidence and increasing his sense of "belonging" is to allow him to have an occasional guest to dinner or to be responsible for the greeting and entertainment of certain people in the community who have expressed an interest in the Home. The superintendent can invite these people to dinner, achieving a dual purpose in publicizing the program of the Home, and in allowing certain children the privilege of "playing host."

Another entertainment feature, instituted at Frazer Detention Home and highly successful, is the birthday party for each and every child when his birthday occurs during his stay at the Home. A cake with candles is always set before the particular boy whose birthday it is, songs sung, and any other addition allowed to the festivity which is not too time-consuming.

In connection with the recreational program at Vancouver Detention

Home, special outings should be arranged as often as is feasible. It is in
this field that volunteers, business men, and women's clubs could do a great

deal of useful work, arranging and chaperoning small groups of boys and girls to go on excursions, visit a newspaper plant, attend the circus or livestock exposition, baseball and boxing matches. Frazer Detention Home has its own station wagon in which a certain number of boys are transported to go berry-picking, on picnics and scenic excursions. The present custom of allowing boys to go to the YMCA for swimming certain times during the week is of course to be commended, and it is hoped some way may be found in which the girls also could enjoy this privilege.

There are two rather unique activities engaged in at Frazer Detention

Home - one is the Boys Council and the other the newspaper. Both are

handled entirely by the boys, with no outside suggestions or advice, unless

asked for. A supervisor is usually present at the meetings of the Boys

Council in an advisory capacity but he takes no active part in the pro
ceedings unless requested to do so. All inmates automatically belong to

the Boys Council. A new president and secretary are elected each week.

At the weekly meetings problems of specific behavior on the part of one

member, work projects or recreational activities are brought before the

president in as close an approximation to parliamentary law as the boys can

manage. The therapeutic value of allowing children to thresh out their

own problems in this manner is very valuable.

The newspaper is also a therapeutic outlet since the boys write and mimeograph it and its contents are purely their own with no influence on the part of any of the staff. The newspaper at Frazer is not printed regularly but whenever the editor and his staff can gather together enough material and mimeograph it. On the average this house organ appears once every two or three weeks.

## Work Program

Work meted out to boys and girls in a detention home is often one of the most unsatisfactory phases of its program. It can not be emphasized too strongly that a detention home should not require its inmates to do all the work necessary to its upkeep, thereby saving the expense of a maintenance man and cleaning woman. There is no reason why boys and girls can not help with necessary tasks, but they should not feel driven and under pressure in doing them. After all, they are in the Home for observation and rehabilitation pending the working out of plans for their future, and the work they do should certainly be secondary to this basic need. Boys and girls should be allowed some latitude of choice in what they do - some will prefer outdoor work to indoor, some will prefer helping in the kitchen to waiting on table or vice versa. They can also engage in considerable creative work, in such projects as have proven so successful at Frazer Detention Home in painting friezes on the walls of work and play projects, painting furniture in gay colors, and building their own chapel.

#### The School Program

The school program is always a most difficult feature of a detention home, since necessarily it must take into consideration a wide variety of age groups, and yet normally there is only one room set aside for teaching. The success or failure of the entire school program rests, of course, with the teacher, who must not only be skilled in the usual teaching requirements, but must have considerable knowledge of child behavior and some understanding of the deeper personality conflicts. The school program at Vancouver Detention Home would be infinitely improved by having two teachers rather than one. Since it has been observed by the writer that there are usually too many students in the room at one time, it is suggested that some

segregation be attempted in morning and afternoon sessions - girls in the morning, boys in the afternoon or vice versa.

In the normal school situation the teacher will always have some pupils struggling with reading or arithmetic difficulties, with inability to hear clearly, with what seems stupidity and lack of attention. In a school composed of children as disturbed as those in a detention home, these personality disturbances are more frequent. The teacher must therefore be aware of the underlying causes for such behavior and not pass judgment on a child because of external actions. There are too many cases on record of the hopelessly backward child who was so, simply because he had retreated into extreme introversion from a too painful home situation to say that a child with a low I.Q. rating is retarded at that level. Because the teacher may not always be able to cope with children under his or her care, the services of a psychiatric social worker and / or psychiatrist should be available, as only such skilled attention can help an acutely disturbed child.

If possible, the teacher might undertake special classes such as in art instruction. Where two teachers are available and the burden thus not too great on one, there might be educational outings planned such as bird-findings, botanical excursions, trips to the zoo, the Historical Museum and points of historical interest.

It would be wise to give some attention to the field of visual education, allowing certain periods for the showing of films on science, travel, industry and the many other subjects that would appeal to children. There might be some value in having occasional plays and in a music appreciation course.

# The Buildings

As has been stated in some detail in a previous chapter, the Vancouver Detention Home could be greatly improved by painting and decoration, since at present most of its rooms, with the exception of the entrance hall and the superintendent's office, are cheerless, dull and bare. The system of locks and keys should in large measure be dispensed with as security can not be gained in this manner. If a child wants to escape he will find some means of doing so, no matter how many locked doors there are. If, because of the program and general atmosphere, he is reasonably satisfied, he will not try to run away. This has been proven by actual figures at Frazer Detention Home, where no attempt is made to restrain the children, and where escapes have dropped from thirty to forty a month before the present superintendent took over, to three or four.

The dungeon-like cell blocks must be done away with. It is the understanding of the writer that the superintendent intends to remove these as soon as possible. The bull - pens should also be removed, space in the basement made for indoor games, and a few showers installed.

It would be advisable eventually to get rid of all the cots and substitute beds of sturdy framework and some degree of comfort. The cots are not suitable for children and not conducive to restful sleep. The girls' dormitories should be improved with curtains, bedspreads and lamps.

## General Summary

Members of the staff of a detention home should never become static, so imbued with the "good old way" of doing things that they refuse to try the new. They should be continually learning, taking night courses, attending special conferences in their own or allied fields, and when possible, summer courses. Particularly it is important that the superintendent be

allowed to attend social work conferences whenever possible.

Members of the staff of a detention home should never consider detention as simply a "stop-gap" before placement of a troublesome child. It is a period which can be of great value to the child in his social relationships, in the efforts of superintendent and supervisors to understand his problems and, as much as possible during the usually brief stay, in some attempt at solving those problems. If the recreational program is broad enough and interesting enough the boy may find within it an interest which will turn his energies from destructive into constructive channels. The child should be made to feel comfortable and "at home" with punishment and taking away of privileges only a last resort.

# Appendix A.

# Books and Pamphlets

- 1. Abbott, Grace., The Child and the State, Chicago, University of Chicago Press. 1947 Vol. 1 and 11.
- 2. Charke, Helen I., Social Legislation, New York and London, D. Appleton-Century Company, Inc., 1940.
- 3. Friedlander, Kate., The Psycho-analytical approach to Juvenile Delinquency. New York, International Universities Press. 1947.
- 4. Lundberg, Emma Octavia., <u>Unto the Least of These</u>, New York and London, D. Appleton-Century Company, Inc., 1947.
- 5. MacGill, Helen Gregory, The Story of Vancouver's Social Services, City Archives, Vancouver, 1934.
- 6. Mimeographed copy of the qualifications of personnel to be hired by the Frazer Detention Home, Portland, Oregon.
- 7. Province of British Columbia, Revised Statutes, 1911, 1924, 1943, and 1948.
- 8. Sherwood and Helen Norman, "Detention for the Juvenile Court", supra, pp. 25 and 26.
- 9. Standards for Children's Institutions, Division of Social Welfare, State of Minnesota.
- 10. Wilson and Ryland, Social Group Work Practice, Houghton Mifflin Co., 1949, pp. 294 302.